#### MINUTES OF

# THE ANNUAL GENERAL MEETING OF SHAREHOLDERS OF "PT BANK CIMB NIAGA Thk"

Number: 13

- On this day, Friday, dated 8-4-2022 (the eighth day of April of the year two thousand twenty two)
- At 14.23 WIB (twenty three minutes past fourteen Western Indonesia Standard Time)
- I, ASHOYA RATAM, Sarjana Hukum, Magister Kenotariatan, Notary in South Jakarta Administration
City, in the presence of the witnesses whom I, Notary, have known, and who will be mentioned at the end
of this deed:

- for and upon the request of the Board of Directors of limited liability company "PT BANK CIMB NIAGA Tbk", a limited liability company established pursuant to and based on the laws of the state of the Republic of Indonesia, domiciled in South Jakarta, having address at Graha CIMB Niaga, Jalan Jenderal Sudirman Kaveling 58, Senayan, Kebayoran Baru, Jakarta 12190, which is established pursuant to and based on the laws of the state of the Republic of Indonesia, which was established based on deed dated 26-9-1955 (the twenty sixth day of September of the year one thousand nine hundred fifty five) number 90, the minutes of which deed was drawn up before Raden Meester SOEWANDI, then, Notary in Jakarta, which has obtained legalization from the Minister of Justice of the Republic of Indonesia by means of decree dated 1-12-1955 (the first day of December of the year one thousand nine hundred fifty five) number J.A.5/110/15 and has been published in the State Report of the Republic of Indonesia dated 4-9-1956 (the fourth day of September of the year one thousand nine hundred fifty six) number 71, Supplement number 729/1956, whose Articles of Association has been amended entirely in the framework of adjustment to Law Number 40 of the Year 2007 (two thousand seven) regarding Limited Liability Company (hereinafter will be referred to as the "Company Law") as has been published in the State Report of the Republic of Indonesia dated 17-10-2008 (the seventeenth day of October of the year two thousand eight) number 84, Supplement number 20154/2008, which Articles of Association of the limited liability company aforesaid has been further amended as published/contained in:-----

- the State Report of the Republic of Indonesia dated 3-3-2009 (the third day of March
  of the year two thousand nine) number 18, Supplement number 159/2009;------
- the State Report of the Republic of Indonesia dated 10-3-2009 (the tenth day of March
  of the year two thousand nine) number 20, Supplement number 7162/2009;-------
- the deed dated 2-7-2008 (the second day of July of the year two thousand eight)
   number 6, and the notification over the amendment to its Articles of Association has

Quu

been received and recorded by the Minister of Law and Human Rights of the Republic of Indonesia in accordance with his letter dated 7-7-2008 (the seventh day of July of the year two thousand eight) number AHU-AH.01.10-17196;----the deed dated 23-7-2008 (the twenty third day of July of the year two thousand eight) number 42, and the notification over the merger of the Company has been received and recorded by the Minister of Law and Human Rights of the Republic of Indonesia dated 22-10-2008 (the twenty second day of October of the year two thousand eight) number AHU-AH.01.10-22669;----the deed dated 21-11-2008 (the twenty first day of November of the year two thousand eight) number 10, and the notification over the amendment to its Articles of Association has been received and recorded by the Minister of Law and Human Rights of the Republic of Indonesia in accordance with his letter dated 9-12-2008 (the ninth day of December of the year two thousand eight) number AHU-AH.01.10-24908:----the deed dated 28-5-2009 (the twenty eighth day of May of the year two thousand nine) number 30, and the notification over the amendment to its Articles of Association has been received and recorded by the Minister of Law and Human Rights of the Republic of Indonesia in accordance with his letter dated 13-7-2009 (the thirteenth day of July of the year two thousand nine) number AHU-AH.01.10-10088;the deed dated 22-12-2010 (the twenty second day of December of the year two thousand ten) number 36 and the notification over the amendment to its Articles of Association has been received and recorded by the Minister of Law and Human Rights of the Republic of Indonesia in accordance with his letter dated 6-1-2011 (the sixth day of January of the year two thousand eleven) number AHU-AH.01.10-00552;the deed dated 1-3-2011 (the first day of March of the year two thousand eleven) number 1 and the notification over the amendment to its Articles of Association has been received and recorded by the Minister of Law and Human Rights of the Republic of Indonesia in accordance with his letter dated 15-3-2011 (the fifteenth day of March of the year two thousand eleven) number AHU-AH.01.10-07889;------ the six minutes of the deeds which are mentioned the latest were drawn up before Doktor AMRUL PARTOMUAN POHAN, Sarjana Hukum, Lex Legibus Magister, then, Notary in Jakarta, whose protocol has been handed over to me, Notary;-----



the deed dated 21-4-2014 (the twenty first day of April of the year two thousand fourteen) number 22, the minutes of which is drawn up before HIMAWAN SUTANTO.

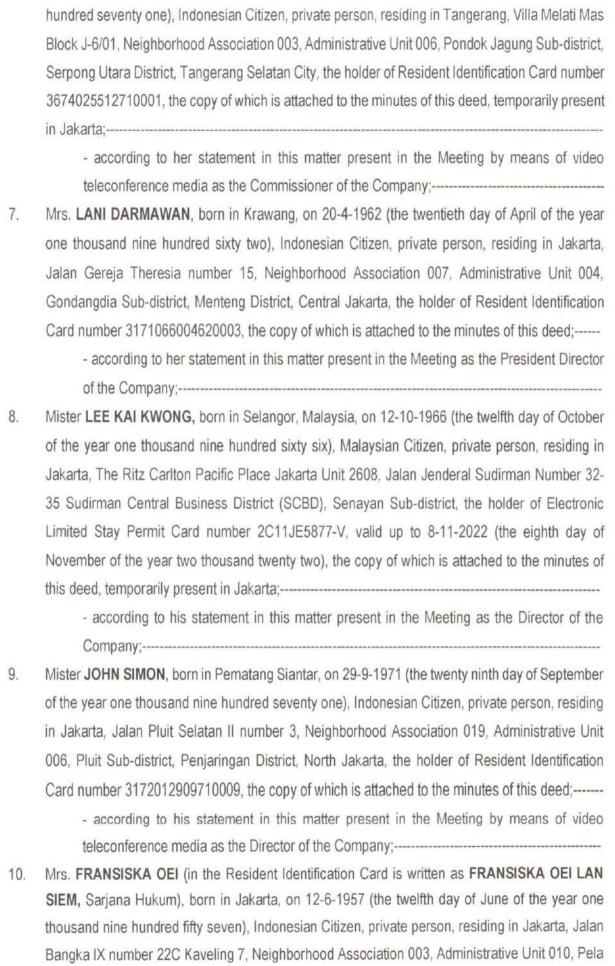
- the deed dated 9-4-2020 (the ninth day of April of the year two thousand twenty)
   number 20, and the notification over the amendment to its Articles of Association has been received and recorded by the Minister of Law and Human Rights of the Republic



of Indonesia in accordance with his letter dated 8-5-2020 (the eighth day of May of the year two thousand twenty) number AHU-AH.01.03-0213936;------ and at the latest is further amended in the framework of adjustment to POJK number 15/POJK.04/2020 regarding the Plan and Convening of General Meeting of Shareholders of Public Company and POJK number 16/POJK.04/2020 regarding the Implementation of Electronic General Meeting of Shareholders of Public Company as has been contained in the deed dated 9-4-2021 (the ninth day of April of the year two thousand twenty one) number 13, and the notification over the amendment to its Articles of Association has been received and recorded by the Minister of Law and Human Rights of the Republic of Indonesia in accordance with his letter dated 26-4-2021 (the twenty sixth day of April of the year two thousand twenty one) number AHU-AH.01.03-0265089;-------- the latest composition of the members of the Board of Directors and the Board of Commissioners of the limited liability company aforesaid is contained in the deed dated 23-3-2022 (the twenty third day of March of the year two thousand twenty two) number 40;----- all six minutes of the deeds mentioned the latest were drawn up before me, Notary.-----(hereinafter limited liability company "PT BANK CIMB NIAGA Tbk" aforesaid will be sufficiently referred to as the "Company" or the "Corporation" or may also be referred to as the "Bank CIMB Niaga" or the "CIMB Niaga");------ have been present at Graha CIMB Niaga, 15th Floor, 14th Floor and M Floor, Jalan Jenderal Sudirman Kaveling 58, South Jakarta, to draw up the minutes regarding any and all things to be discussed and resolved in the Annual General Meeting of Shareholders (hereinafter will be referred to as the "Meeting") to be convened on the day, date, at the time as well as on the venue as mentioned in the beginning of - Inside the Meeting, have been present and, therefore, have appeared before me, Notary, in the presence of the same witnesses, the members of the Board of Commissioners, the members of the Board of Directors, and the members of the Sharia Supervisory Board as well as the shareholders of the Company aforesaid, namely:-----1. Mister DIDI SYAFRUDDIN YAHYA, born in Tanjung Pandan, on 15-4-1967 (the fifteenth day of April of the year one thousand nine hundred sixty seven), Indonesian Citizen, private person, residing in Jakarta, Komplek Timah number 9, Neighborhood Association 009, Administrative Unit 004, Cilandak Barat Sub-district, Cilandak District, South Jakarta, the holder of Resident Identification Card number 3174021504670009, the copy of which is attached to the minutes of this deed;------ according to his statement, in this matter present in the Meeting as the President

	Commissioner of the Company;
2.	Mister GLENN MUHAMMAD SURYA YUSUF, born in Jakarta, on 17-7-1955 (the seventeenth day
	of July of the year one thousand nine hundred fifty five), Indonesian Citizen, private person,
	residing in Jakarta, Jalan Pejaten Barat I number 2, Neighborhood Association 001, Administrative
	Unit 008, Pejaten Barat Sub-district, Pasar Minggu District, South Jakarta, the holder of Resident
	Identification Card number 3174041707550004, the copy of which is attached to the minutes of
	this deed;
	- according to his statement in this matter present in the Meeting by means of video
	teleconference media as the (Independent) Vice President Commissioner of the Company;
3.	Mister JEFFREY KAIRUPAN, born in Jakarta, on 23-2-1957 (the twenty third day of February of
	the year one thousand nine hundred fifty seven), Indonesian Citizen, private person, residing in
	Jakarta, Aston Rasuna Tower 4/B Unit 02.H, Neighborhood Association 002, Administrative Unit
	010, Menteng Atas Sub-district, Setia Budi District, South Jakarta, the holder of Resident
	Identification Card number 5171042302570002, the copy of which is attached to the minutes of
	this deed;
	- according to his statement in this matter present in the Meeting by means of video
	teleconference media as the Independent Commissioner of the Company;
4.	Mrs. SRI WIDOWATI, born in Surabaya, on 25-8-1967 (the twenty fifth day of August of the year
	one thousand nine hundred sixty seven), Indonesian Citizen, private person, residing in Jakarta,
	Jalan Taman Wijaya Kusuma III/31, Neighborhood Association 009, Administrative Unit 002,
	Cilandak Barat Sub-district, Cilandak District, South Jakarta, the holder of Resident Identification
	Card number 3174066508670003, the copy of which is attached to the minutes of this deed;
	- according to her statement in this matter present in the Meeting by means of video
	teleconference media as the Independent Commissioner of the Company;
5.	Mister DATO' ABDUL RAHMAN AHMAD (in the passport is written as ABDUL RAHMAN BIN
	AHMAD), born in Selangor, Malaysia, on 23-5-1969 (the twenty third day of May of the year one
	thousand nine hundred sixty nine), Malaysian Citizen, private person, residing in Malaysia, Number
	1A, 14/47B, 46100, Petailing Jaya, Selangor, the holder of passport of the state of Malaysia issued
	on 11-5-2017 (the eleventh day of May of the year two thousand seventeen) number A40016526,
	the copy of which is attached to the minutes of this deed;
	- according to his statement in this matter present in the Meeting by means of video
	teleconference media as the Commissioner of the Company
6.	Mrs. VERA HANDAJANI (in the Resident Identification Card is written as VERA HANDAYANI),
	born in Tarakan, on 15-12-1971 (the fifteenth day of December of the year one thousand nine

Plu







	Identification Card number 3171065206570003, the copy of which is attached to the minutes of
	this deed:
	- according to her statement in this matter present in the Meeting as the Director concurrently
	serving as the Compliance Director of the Company;
11.	Mister PANDJI PRATAMA DJAJANEGARA (in the Resident Identification Card is written as
11.	
	PANDJI PRATAMA), born in Jakarta, on 17-11-1964 (the seventeenth day of November of the
	year one thousand nine hundred sixty four), Indonesian Citizen, private person, residing in Jakarta,
	Jalan Kramat number 12, Neighborhood Association 012, Administrative Unit 001, Cilandak Timur
	Sub-district, Pasar Minggu District, South Jakarta, the holder of Resident Identification Card
	number 3174041711640003, the copy of which is attached to the minutes of this deed;
	- according to his statement in this matter present in the Meeting by means of video
	teleconference media as the Director of the Company
12.	Mrs. TJIOE MEI TJUEN, born in Jakarta, on 14-10-1957 (the fourteenth day of October of the year
	one thousand nine hundred fifty seven), Indonesian Citizen, private person, residing in Jakarta,
	Jalan Wuluh II Block 2 Number 10, Neighborhood Association 008, Administrative Unit 006, Kota
	Bambu Utara Sub-district, Pal Merah District, West Jakarta, the holder of Resident Identification
	Card number 3173075410570006, the copy of which is attached to the minutes of this deed;
	- according to her statement in this matter present in the Meeting by means of video
	teleconference media as the Director of the Company
13.	Mister HENKY SULISTYO, born in Pekalongan, on 1-8-1974 (the first day of August of the year
	one thousand nine hundred seventy four), Indonesian Citizen, private employee, residing in
	Jakarta, Jalan Taman Brawijaya III/6E, Neighborhood Association 004, Administrative Unit 003,
	Cipete Utara Sub-district, Kebayoran Baru District, South Jakarta, the Holder of Resident
	Identification Card number 3174070108740007, the copy of which is attached to the minutes of
	this deed;
	- according to his statement in this matter present in the Meeting by means of video
	teleconference media as the Director of the Company
14.	Mister JONI RAINI, born in Bagan Siapi Api, on 26-6-1980 (the twenty sixth day of June of the
	year one thousand nine hundred eighty), Indonesian Citizen, private employee, residing in Jakarta,
	Jalan Kapuk Kamal Raya Number 1A, Neighborhood Association 002, Administrative Unit 003,
	Kamal Muara Sub-district, Penjaringan District, North Jakarta, the Holder of Resident Identification
	Card number 3172012606800005, the copy of which is attached to the minutes of this deed;
	- according to his statement in this matter present in the Meeting by means of video

**P**age 7 of 52

	teleconference media as the Director of the Company
15.	Mister RUSLY JOHANNES, born in U. Padang, on 20-04-1970 (the twentieth day of April of the
	year one thousand nine hundred seventy), Indonesian Citizen, private person, residing in Jakarta,
	Jalan Pulomas Utara Raya G I/2, Neighborhood Association 001, Administrative Unit 014, Kayu
	Putih Sub-district, Pulo Gadung District, East Jakarta, the Holder of Resident Identification Card
	number 3175022004700013, the copy of which is attached to the minutes of this deed;
	- according to his statement in this matter present in the Meeting by means of video
	teleconference media as the Director of the Company (effective upon obtaining the approval
	of the Financial Services Authority which hereinafter will be referred to as (the "OJK") and/or
	upon the fulfillment of the requirements stipulated in the relevant OJK approval.)
16.	Mister Profesor Doktor MUHAMMAD QURAISH SHIHAB, Master of Arts, born in Sidrap, on 16-2-
	1944 (the sixteenth day of February of the year one thousand nine hundred forty four), Indonesian
	Citizen, private person, residing in Jakarta, Jeruk Purut, Neighborhood Association 004,
	Administrative Unit 003, Cilandak Timur Sub-district, Pasar Minggu District, South Jakarta, the
	holder of Resident Identification Card number 3174041602440005, the copy of which is attached
	to the minutes of this deed;
	- according to his statement in this matter present in the Meeting by means of video
	teleconference media as the Chairman of the Sharia Supervisory Board of the Company;
17.	Mister Doktor Haji FATHURRAHMAN DJAMIL, born in Sukabumi, on 7-11-1960 (the seventh day
	of November of the year one thousand nine hundred sixty), Indonesian Citizen, private person,
	residing in Tangerang, Komplek Saung Gintung Block E/13, Neighborhood Association 002,
	Administrative Unit 005, Circundeu Sub-district, Ciputat Timur District, Tangerang Selatan City,
	the holder of Resident Identification Card number 3674050711600008, the copy of which is
	attached to the minutes of this deed;
	- according to his statement in this matter present in the Meeting by means of video
	teleconference media as the member of the Sharia Supervisory Board of the Company;
18.	Mister Doktor YULIZAR DJAMALUDDIN SANREGO, Master of Economics, born in Bogor, on 4-
	7-1973 (the fourth of July of the year one thousand nine hundred seventy three), Indonesian
	Citizen, private person, residing in Bogor, Cimanggu Permai Jalan Singasari Block A1 number 7,

- according to his statement in this matter present in the Meeting by means of video teleconference media as the member of the Sharia Supervisory Board of the Company;----

Neighborhood Association 006, Administrative Unit 007, Kedungbadak Sub-district, Tanah Sareal

District, Bogor City, the holder of Resident Identification Card number 3271010407730012, the copy of which is attached to the minutes of this deed;------



19.	Miss SEPTI DAYANA CAHYANI PUTRI, born in Jakarta, on 3-9-1997 (the third day of September
	of the year one thousand nine hundred ninety seven), Indonesian Citizen, private person, residing
	in Jakarta, Jalan Peninggaran Timur I, Neighborhood Association 007, Administrative Unit 009,
	Kebayoran Lama Utara Sub-district, Kebayoran Lama District, South Jakarta, the holder of
	Resident Identification Card number 3174054309970003, the copy of which is attached to the
	minutes of this deed;

- according to her statement in this matter present in the Meeting:-----



b.

mister **LEONARD MAMAHIT**, born in Manado, on 21-6-1955 (the twenty first day of June of the year one thousand nine hundred fifty five), Indonesian Citizen, the Director of PT COMMERCE KAPITAL, residing in Jakarta, Perumahan Kapuk Mas, Neighborhood Association 007, Administrative Unit 007, Kapuk Sub-district, Cengkareng District, West Jakarta, the holder of Resident Identification Card number 3173012106550005;------

 Mister NOVIADY WAHYUDI, born in Jakarta, on 11-11-1973 (the eleventh day of November of the year one thousand nine hundred seventy three), Indonesian Citizen, private employee, residing in Jakarta, Apartemen Taman Pasadenia Block B 104, Jalan Pacuan Kuda Raya Number 27,

Du

Neighborhood Association 013, Administrative Unit 012, Kayu Putih Sub-district, Pulo Gadung District, East Jakarta, the holder of Resident Identification Card number 317106111173000, the copy of which is attached to the minutes of this deed;------ according to his statement in this matter present in the Meeting by means of video teleconference media as the invitee of the Meeting.-----21. The Public (in addition to the shareholders as referred to in point 19 above) entirely as the holder/owner of 719,993,585 (seven hundred nineteen million nine hundred ninety three thousand five hundred eighty five) A class and B class shares or entirely constituting 2.888% (two point eight eight eight percent) of the total number of the entire shares which have been issued by and fully paid up into the Company, whose names and identifies are detailed in a separately drawn up list attached to the minutes of this deed;------ The appearers, I, Notary, have known. - Before the Meeting is opened, mrs. FRANSISKA OEI (in the Resident Identification Card is written as FRANSISKA OEI LAN SIEM, Sarjana Hukum) aforesaid in her capacity as the Director concurrently serving as the Compliance Director of the Company presents to the Meeting, the principles of Rules of Conduct of the Meeting, as have been uploaded onto the website of the Company on 10-3-2022 (the tenth day of March of the year two thousand twenty two) and have also been distributed to the Shareholders before entering the Meeting room as well as displayed in the Meeting.------ Afterward, are also being presented the matters related to the procedure for the convening of the Meeting as stipulated in:-----1. POJK Number 15/POJK.04/2020 regarding the Plan and Convening of the General Meeting of Shareholders of Public Company (hereinafter will be referred to as the "POJK 15/2020"); as well 2. Article 11 and Article 12 of the Articles of Association of the Company that:------ The Notification regarding the plan for the convening of the Meeting has been submitted by the Board of Directors to the Financial Services Authority OJK and PT BURSA EFEK INDONESIA (hereinafter will be referred to as the "BEI") and PT KUSTODIAN SENTRAL EFEK INDONESIA (hereinafter will be referred to as the "KSEI") by means of a letter dated 16-2-2022 (the sixteenth day of February of the year two thousand twenty two);------ The Announcement of the Meeting to the Shareholders has been published on 23-2-2022 (the twenty third day of February of the year two thousand twenty two) in the Indonesian Language and the English Language through the website of the Company and the website of BEI and the website of KSEI via eASY.KSEI application;------ The Summoning for the Meeting to the Shareholders has been published on 10-3-2022



(the tenth day of March of the year two thousand twenty two) in the Indonesian Language and the English Language by means of 1 (one) daily newspaper with national circulation, which is the "Investor Daily", and has been uploaded onto the website of the Company, the website of BEI and the website of KSEI via eASY.KSEI application;------ whereas up to 7 (seven) calendar days prior to the date of the summoning for the Meeting, the Board of Directors of the Company did not receive any proposal from the shareholders, regarding other matter to be included in the Agenda of the Meeting, as stipulated in Article 11 paragraph 11.11 of the Articles of Association of the Company.------ whereas in accordance with the advertisement for the summoning, the Meeting will be convened with the following Agenda:-----1. Approval over the Annual Report and the Ratification of the Consolidated Financial Statement of the Company for the Financial Year ended on 31-12-2021 (the thirty first day of December of the year two thousand twenty one);------2. Stipulation on the Utilization of Profit of the Company for the Financial Year ended on 31-12-2021 (the thirty first day of December of the year two thousand twenty one);-----3. Appointment of Public Accountant and Public Accounting Firm for the Financial Year of 2022 (two thousand twenty two) and the Stipulation of Honorarium as well as Other Requirements in relation to the Appointment aforesaid-----4. Reappointment of LEE KAI KWONG as the Director of the Company;-----5. Reappointment of JOHN SIMON as the Director of the Company;-----6. Approval on the Change of Composition of the Board of Directors of the Company by Appointing NOVIADY WAHYUDI as the Director of the Company;-----7. Stipulation on the Amount of Salary or Honorarium, and Other Allowances for the Board of Commissioners and the Sharia Supervisory Board, as well as the Salary, Allowances and Royalty/Bonus for the Board of Directors of the Company;-----8. Approval over the Amendment to the Articles of Association of the Company;------Approval over the Updating of Action Plan (Recovery Plan) of the Company;------9. Miscellaneous: the Report on the Sustainable Financial Action Plan (RAKB) of the 10. Company.----- Afterward, the appear mister DIDI SYAFRUDDIN YAHYA as the President Commissioner has been appointed by the Board of Commissioners to chair the Meeting as the Chairman of the Meeting based on the "Circular Resolution of the Board of Commissioners" of the Company dated 9-3-2022 (the ninth day of March of the year two thousand twenty two) number 006/SIR/DEKOM/KP/III/2022, privately drawn up,



and the copy of which is attached to the minutes of this deed, thus therefore, conforms to the provision



"The Company has successfully passed the year 2021 (two thousand and twenty one) very well

and managed to maintain its position as the 2nd (second) largest private bank in Indonesia in terms of assets. CIMB Niaga's network is widely spread throughout Indonesia through 427 (four hundred twenty seven) branch offices and 4,481 (four thousand four hundred eighty one) ATMs. The Company's digital banking services continue to grow rapidly in which until the end of 2021 (two thousand twenty one), the Company has had 2.5 (two point five) million Mobile Banking service users, 1.6 (one point six) million Internet Banking service users, and 5 (five) million mobile phone account users. On 31-12-2021 (the thirty first day of December of the year two thousand twenty one), the Company recorded assets and equity positions respectively at Rp310.8 trillion (three hundred ten point eight trillion Rupiah) and Rp43.4 (forty three point four trillion Rupiah). The distributed credit position at the end of the year 2021 (two thousand twenty one) was recorded in the amount of Rp181.6 trillion (one hundred eighty one point six trillion Rupiah), meanwhile the collected customer funds reached Rp241.3 trillion (two hundred forty one point three trillion Rupiah). During the year 2021 (two thousand twenty one), the Company managed to record a net profit of Rp4.2 trillion (four point two trillion Rupiah) - not including Exceptional Items. The Company's Capital Adequacy Ratio (CAR) increased to the level of 22.7% (twenty two point seven percent) reflecting CIMB Niaga's strong capital adequacy. Report regarding the course of business and the annual financial statements of the Company for the financial year of 2021 (two thousand twenty one) will be presented in the First Agenda of this Meeting."------ whereas in the Meeting has been present or represented the holders/owners of 23,966,729,914 (twenty three billion nine hundred sixty six million seven hundred twenty nine thousand nine hundred fourteen) shares or representing 96.1173% (ninety six point one one seven three percent) of the total number of the entire shares with valid voting rights which have been issued by the Company (both A Class shares and B Class shares) aggregately totaling to 24,934,885,861 (twenty four billion nine hundred thirty four million eight hundred eighty five thousand eight hundred sixty one) shares (exclusive of the Treasury Shares totaling to 196,720,982 -one hundred ninety six million seven hundred twenty thousand nine hundred eighty two) shares; with due regards to the Register of Shareholders of the Company on 9-3-2022 (the ninth day of March of the year two thousand twenty two) up to 16.00 WIB (sixteen zero Zero Western Indonesia Standard Time).----- thus therefore, the prescribed quorum in Articles 13.1.a and 13.6.a of the Articles of Association



	of the Company has been fulfilled and the Meeting is valid, may adopt valid and binding resolution
	regarding the matters discussed in the Meeting since all the requirements stipulated in the Articles
	of Association of the Company to convene the Meeting have been fulfilled;
afte	erward, the Chairman of the Meeting opens the Meeting officially at 14.23 WIB (twenty three minutes
ast	t fourteen Western Indonesia Standard Time) by notifying to the Meeting;
wh	nereas based on Article 13 paragraph 13.2 of the Articles of Association of the Meeting and Rules of
Con	duct of the Meeting which have been presented, all resolutions of the Meeting will be adopted based
on d	deliberation to reach a consensus. In the effort to ensure the achievement of deliberation to reach a
cons	sensus by continue maintaining independence and confidentiality of the Shareholders in the voting
oroc	cess, then, the voting will be carried out privately and electronically;
	Entering the First Agenda of the Meeting, which is:
	"Approval over the Annual Report and Ratification of the Consolidated Financia
	Statement of the Company for the Financial Year Ended on 31-12-2021 (the thirty first
	day of December of the year two thousand twenty one)."
	- The Chairman of the Meeting gives the opportunity to mrs. LANI DARMAWAN aforesaid as the
	President Director of the Company to present the "Brief Explanation regarding the Course of
	Business of the Company in the Financial Year of 2021 (two thousand twenty one)" and then
	continued by mister LEE KAI KWONG as the Director to present the "Brief Explanation regarding
	the Annual Financial Statement of the Company for the Financial Year of 2021 (two thousand
	twenty one)"
	- Afterward, mrs. LANI DARMAWAN aforesaid in her capacity as the President Director presents
	the "Brief Explanation regarding the Course of Business of the Company in the Financial Year of
	2021 (two thousand twenty one)", which is principally further explained by using "Infocus", which
	is as following:
	"Thank you Mister Chairman of the Meeting,
	Good Afternoon, Best wishes for all of us
	Ladies and Gentlemen, the respected Shareholders and guests,
	First of all, I would like to thank you for your presence, Ladies and Gentlemen in this Annual
	General Meeting of Shareholders (GMS). In order to maintain and protect the health of all of us
	and follow health protocols, this time we are convening the meeting virtually by means of video
	conference
	Furthermore, allow me to start the presentation in today's Annual General Meeting of Shareholders
	with a Brief Explanation regarding the Course of Business of the Company in the Financial Year
	of 2021 (two thousand twenty one)



First of all, I will present the Economic Condition and Summary of Company Performance, and then will be proceeded with the 2021 (two thousand twenty one) Financial Performance which will be presented by the Finance Director, Mister Lee Kai Kwong or Mister KK.------The national economy during the year 2021 (two thousand twenty one) has showed improvement in line with the improving COVID-19 handling indicators followed by the gradually opening of economic activities by the government. This has had a positive impact with the increasing mobility indicators in various sectors of people's lives, the majority of which are currently recovering, even above the level at the beginning of the pandemic.-----This success is inseparable from the joint efforts of the government and all components of the society including the active role of the banking industry in the accomplishing the success of the COVID-19 vaccination program. The latest data shows that the national COVID-19 vaccination coverage for dose-1 reaches 94%, (ninety four percent), dose-2 reaches 76% (seventy six percent), and booster reaches 10% (ten percent). High vaccination coverage achievement is very critical to ensuring a sustainable economic recovery.-----The momentum of domestic economic recovery which grew 5% (five percent) Year of Year (the "YoY") in the fourth Quarter of 2021 (two thousand twenty one), is expected to continue in the year 2022 (two thousand twenty two). Several macro key indicators, such as the Consumer Confidence Index (IKK) which has improved to its highest level since the beginning of the pandemic and also the export value which has grown significantly amid rising prices for global commodities become the driving optimism for economic growth in the year 2022 (two thousand twenty two). On the other hand, the upward trend in global inflation and the normalization of fiscal and monetary policies will continue becoming the important factors which must be watched out for and handled with caution. The International Monetary Fund (IMF) estimates that the Indonesian economy will grow 5.4% (five point four percent) in the year 2022 (two thousand twenty two), going up from 3.69% (three point sixty nine percent) in the year 2021 (two thousand twenty one).-----In line with the recovery in business activity, national banking credit distribution has also resumed growth in positive territory. The overall banking credit position grew 5.2% (five point two percent) in the year 2022 (two thousand twenty two). Meanwhile, based on the type of use, investment credit grew 4% (four percent), working capital credit grew 6.3% (six point three percent), and consumption credit grew 4.7% (four point seven percent). This is also supported by the growth of customer funds which rose 12.2% (twelve point two percent). Meanwhile in the same period, the Non-Performing Loan (the "NPL") of the banking industry was recorded at the level of 3.0% (three point zero percent).-----During the year 2021 (two thousand twenty one), the Net Profit of the Company succeeded in

growing by 109.4% (one hundred nine point four percent) or more than 2x (twice) to become Rp4.2 trillion (four point two trillion Rupiah) - not including exceptional items. This Net Profit achievement is higher than the Net Profit before the pandemic, and at the same time, constitutes the highest annual Net Profit achievement within the period of the last 8 (eight) years.-----In the year 2021 (two thousand twenty one), the Company has also successfully booked the Return on Equity or ROE Level (tier 1) to the level of 10.7% (ten point seven percent) which also constitutes the first double digit ROE in the last 8 (eight) years. Management is trying at the maximum to continue maintaining and even improving this ROE performance to a higher level according to the set target. This success was in line with the improvement in several other key fundamental indicators, such as the low cost funds ratio (CASA ratio) which rose to 61.3% (sixty one point three percent) and the Cost to Income ratio which improved to the level of 45.9% (forty five point nine percent).-----CIMB Niaga continues the implementation of the 5 (five) Strategy Pillars as the foundation of the Bank's medium and long term business strategies, accompanied by analysis on various short term challenges and opportunities. CIMB Niaga also responds to the occurring changes by making adjustments guickly and efficiently. Consistently, we carry out the 5 (five) Strategy Pillars, which

PILLAR 1) Focus on Key Expertise-----

The Consumer Banking and SME segments remain the main focus of growth, not only because those two segments constitute the Bank's main expertise and strength, but also because we see the attractive future growth prospects and higher potential Rate of Return on risk-weighted assets (RAROC) in both segments. We can convey that in 2021 (two thousand twenty one), the credit portfolio of the Consumer Banking segment grew by 9.2% (nine point two percent) to become Rp60.1 trillion (sixty point one trillion Rupiah). The Home Financing Loan (the "KPR") and the Car Financing Loan (the "KPM") segments which became the driving force for the growth of the Consumer Banking segment respectively grew by 9.1% (nine point one percent) and 28.8% (twenty eight point eight percent). Meanwhile, the SME Banking segment grew 5.4% (five point four percent), Corporate Banking grew 7% (seven percent) and Commercial Banking was still contracted at 10.4% (ten point four percent).

PILLAR 2) CASA Improvement-----

We believe that a low and sustainable cost of funds will provide a competitive advantage for CIMB Niaga, therefore, it can push the growth of quality assets in a sustainable manner. This consistent effort has given excellent results year after year



and it continued in the year 2021 (two thousand twenty one) wherein the CASA ratio increased to become 61.3% (sixty one point three percent) compared to 59.6% (fifty nine point six percent) in the year 2020 (two thousand two twenty).-----PILLAR 3) Discipline in Cost Management------The company is committed to continue investing primarily in the areas of information technology, digital capabilities and robotics to automate high-volume and repetitive business processes and tasks. The various initiatives related to such cost expenses management have successfully reduced the Cost to Income Ratio to become 45.9% (forty five point nine percent) from 48.9% (forty eight point nine percent) in 2020 (two thousand twenty).-----PILLAR 4) Safeguarding Capital and Risk Culture Balance-----The company is committed to maintaining a strong capital adequacy. At the end of the year 2021 (two thousand twenty one), the Minimum Capital Adequacy Ratio (KPMM) was recorded at 22.7% (twenty two point seven percent), far above the minimum limit of the prevailing regulations. Liquidity Adequacy Ratio (LCR) of the company was also in a solid position at the level of 263.9% (two hundred sixty three point nine percent). Meanwhile, we managed to reduce the NPL ratio to become 3.5% (three point five percent) down from 3.6% (three point six percent) in the year 2020 (two thousand twenty). The Company will continue providing priority to asset quality through strict application of the prudentiality principles to ensure a good level of capital as well as adequate reserve costs in anticipating future economic challenges.-PILLAR 5) Utilization of Information Technology-----CIMB Niaga's commitment to investing in information technology sector continues to be maintained to strengthen its position as a leader in digital banking services sector. Utilization of digital platforms will remain to become our main focus to provide the best customer experience and security in banking transactions.----As a result of investment and utilization of information technology, especially digital, the total number of customer financial transactions through digital channels, for example OCTO Mobile was recorded to have increased by 138.3% (one hundred thirty eight point three percent) in the fourth Quarter of 2021 (two thousand twenty one) compared to the fourth Quarter of 2020 (two thousand twenty). Even since the 1st quarter of 2021 (two thousand twenty one), the total number of digital financial transactions through OCTO Mobile has exceeded the total number of digital financial transactions through ATM. Likewise, the value of digital transactions through OCTO





Mobil in the 4th (fourth) guarter of the year 2021 (two thousand twenty one) grew by

45.9% (forty five point nine percent) compared to the same period in the year 2020 (two thousand twenty). Meanwhile the contribution of transactions through digital channels towards the total customer transactions also continues to increase, for example, currently 95% (ninety five percent) of credit card installment applications have been made digitally, likewise with 91% (ninety one percent) opening of deposits are done by the customers through digital channels.-----In the year 2021 (two thousand twenty one), CIMB Niaga focused on several matters, among others the updating the OCTO Mobile banking application, which is currently under the development phase internally to suit more recent technology and to be in line with development of business models. CIMB Niaga also added new features in the OCTO Clicks internet banking application for retail customers and BizChannel@CIMB for non-retail customers. The company also developed the OCTO Friends application to reference CIMB Niaga banking products, such as KPR, KTA, credit cards and savings. We also develop and widely utilize digital banking services with an emphasis on Application Program Interface (API) and implementation of the Cloud ecosystem to create faster interactions with business partners through digital channels.-----Customer Centricity which constitutes one of the 5 (five) main values of CIMB Niaga, EPICC (Enabling Talent, Passion, Integrity & Accountability, Collaboration, Customer Centricity), has become the DNA and mindset of the entire CIMB Niaga personnel. We have a strong commitment to consistently provide the best solutions, services and customer experience for our Customers. This strong commitment can be seen from the continued increase in the level of customer loyalty as reflected in the consistent increase of the Net Promoter Score (NPS) in all business segments of the Company for the last 5 (five) years.-----Ladies and Gentlemen, the respected Shareholders and guests, thus therefore, the brief explanation regarding the course of business of the company in the year 2021.----Before I hand it over to Mister KK, once again, I would like to thank for the presence of the Ladies and Gentlemen in this annual GMS and I hope that all of us will continue to be given health and safety so that we can continue making positive contributions to the economic recovery of Indonesia in the future.----Furthermore, an explanation on the Financial Performance in the year 2021 (two thousand twenty one) will be delivered by our Finance Director Mister Lee Kai Kwong (Mister KK).---





Please take the stage."
- Upon hearing the explanation presented by mrs. LANI DARMAWAN aforesaid concerning the
Brief Explanation regarding the Course of Business of the Company in the Financial Year of 202
(two thousand twenty one), afterward, mister LEE KAI KWONG aforesaid as the Director of the
Company presents the "Brief Explanation regarding the Financial Statement of the Company in
the Financial Year of 2021 (two thousand twenty one)", which is principally further explained by
using "Infocus", which is as following:
"Thank you Mrs. Lani
Good afternoon Ladies/Gentlemen of the shareholders and the guests
I will continue with the Brief Explanation regarding the Financial Statement of the Company
in the financial year of 2021 (two thousand twenty one).
The Summary of the Balance Sheet per 31-12-2021 (the thirty first day of December of the
year two thousand twenty one)
<ul> <li>Total recorded assets increased by 10.6% (ten point six percent) from Rp280.9 trillion</li> </ul>
(two hundred eighty point nine trillion Rupiah) to become Rp310.8 trillion (three
hundred ten point eight trillion Rupiah)
- The distributed credit position at the end of 2021 (two thousand twenty one) grew
3.9% (three point nine percent) to become Rp181.6 trillion (one hundred eighty one
point six trillion Rupiah) from Rp174.7 trillion (one hundred seventy four point sever
trillion Rupiah) in the year 2020 (two thousand twenty)
- In terms of Customer Funds, Savings and Current Accounts as the sources of low-
cost funds, in overall, increased higher than Deposits. This is in line with the
Company's strategy to focus on increasing the portion of low-cost funds (CASA)
Current Accounts recorded an increase of 35.1% (thirty five point one percent) and
Savings Accounts increased by 6.9% (six point nine percent), therefore, by the end
of the year 2021 (two thousand twenty one) the total Customer Funds grew 16.3%
(sixteen point three percent) from Rp207.5 trillion (two hundred seven point five trillion
Rupiah) in the year 2020 (two thousand twenty) to become Rp241.3 trillion (two
hundred forty one point three trillion Rupiah) in the year 2021 (two thousand twenty
one)
- Total Company's equity is recorded growing 5.7% (five point seven percent) from
Rp41 trillion (forty one trillion Rupiah) in 2020 (two thousand twenty) to become
Rp43.4 trillion (forty three point four trillion Rupiah) in 2021 (two thousand twenty
one)





Afterward, we will present the Summary of the Profit and Loss Statement in the year 2021 (two thousand twenty one). For your information, the 2021 (two thousand twenty one) performance will be presented on a Business as Usual (BAU) basis, which does not include exceptional items.----The operating income in the year 2021 (two thousand twenty one) was recorded to grow 7.4% (seven point four percent) which was contributed by interest income which grew 5% (five percent) to become Rp13.1 Trillion (thirteen point one trillion Rupiah) and non-interest income which grew 15.2% (fifteen point two trillion Rupiah) to become Rp4.5 trillion (four point five trillion Rupiah).-----Good management of operating expense has had a positive impact with operating expenses which only grew 0.7% (zero point seven percent) to become Rp8.0 trillion (eight point zero trillion Rupiah).-----Meanwhile, the provision expenses decreased by 22.8% (twenty two point eight percent) to become Rp4.2 trillion (four point two trillion Rupiah), in line with the improvement in asset quality.----Overall, the increase in operating profit accompanied by efficiency in the operating expenses and a decrease in the provision expenses has successfully pushed the net profit to grow 109.4% (one hundred nine point four percent) to become Rp4.2 trillion (four point two trillion Rupiah) - not including exceptional items.----Financial Ratio of the year 2021 (two thousand twenty one). In the year 2021 (two thousand twenty one), the company recorded the Return on Investment (the "ROA") and the Return on Equity (the "ROE") performance respectively at the level of 1.5% (one point five percent) and 10.7% (ten point seven percent).-----The net interest income margin (NIM) was slightly decreased to become 4.86% (four point eight six percent).-----The non-interest income contribution increased to become 25.5% (twenty five point With consistent effort and disciplines in cost management, we successfully reduced the cost to income ratio to become 45.9% (forty five point nine percent) from 48.9% (forty eight point nine percent) in 2020 (two thousand twenty).-----We once again successfully increased the proportion of low-cost funds or CASA significantly to become 61.3% (sixty one point three percent) from 59.6% (fifty nine point six percent) in 2020 (two thousand twenty one).-----



We successfully reduced the ratio of non-performing loans (NPL) to become 3.5% (three point five percent) with the ratio of non-performing loans reserve ratio at a good level of 212.1% (two hundred twelve point one percent).-----Likewise, the cost of credit was down to become 2.4% (two point four percent).-----The distinguished guests, in the year 2021 (two thousand twenty one), CIMB Niaga managed to record credit growth of 3.9% (three point nine percent) which was mainly driven by the growth in the Consumers Banking, SMEs and Corporate segments which respectively grew 9.2% (nine point two percent), 5.4% (five point four percent), and 7.0% (seven point zero percent). In the Consumer Banking segment, the credit growth was driven by the KPR and KPM segments, which respectively grew 9.1% (nine point one percent) and 28.8% (twenty eight point eight percent).-----Meanwhile, in line with the recalibration program that we carried out in the Commercial Banking segment as well as focusing on selective credit distribution policies, the credit growth in the Commercial Banking segment in the year 2021 (two thousand twenty one) was still contracted at 10.4% (ten point four percent).-----The maintaining of asset quality remains one of our priorities in the year 2021 (two thousand twenty one), therefore, the Company successfully reduced the ratio of non-performing loans to become 3.5% (three point five percent) which was decreasing from 3.6% (three point six percent) in 2020 (two thousand twenty). The management believes that it has allocated sufficient reserves in order to anticipate economic challenges ahead.-----Meanwhile, the capital adequacy ratio (CAR) increased by 0.8% (zero point eight percent) from 21.9% (twenty one point nine percent) in the year 2020 (two thousand twenty) to become 22.7% (twenty two point seven percent) in the year 2021 (two thousand twenty one), as well as the CAR in Tier 1 increased by 0.8% (zero point eight percent) to become 21.6% (twenty one point six percent) in the year 2021 (two thousand twenty one).-----Thus our brief explanation regarding the Financial Statement of the Company in the financial year of 2021 (two thousand twenty one).-----Then, we will leave the next session to the Mister Chairman of the Meeting.-----Thank you."------ Afterward, the Chairman of the Meeting will present the Supervisory Report of the Board of Commissioners for the Financial Year of 2021 (two thousand twenty one).------ Mister DIDI SYAFRUDDIN YAHYA aforesaid, representing the Board of Commissioners and the "Sharia Supervisory Board of the Company provides an explanation regarding the "Supervisory Report of the Board of Commissioners for the Financial Year of 2021 (two thousand twenty one)





including the Committees of the Board of Commissioners and the supervisory of the Sharia Supervisory Board towards the Company's sharia business activities during the financial year of 2021 (two thousand twenty one)", which is principally will be further explained by using "Infocus", which is as following:-----"Indonesia's economic growth in the year 2021 (two thousand twenty one) has improved and returned to positive territory at the level of 3.69% (three point six nine percent) amid challenges, especially in global supply chains due to COVID-19 pandemic which has triggered inflation in various parts of the world. The domestic economic recovery process is expected to continue, in which the International Monetary Fund (IMF) estimates that the Indonesian economy will grow at the range of 5.4% (five point four percent) in the year 2022 (two thousand twenty two).----Throughout 2021 (two thousand twenty one), the inflation rate and the exchange rate of Rupiah towards the United States dollar were relatively controlled, which are closed respectively at the level of 1.87% (one point eight seven percent) and Rp14,269,- (fourteen thousand two hundred sixty nine Rupiah) per USD. The accommodative monetary policy and loose liquidity pushed the credit interest rates and banking customer funds on a downward trend. Bank Indonesia responded by lowering the BI 7-Day Reverse Repo Rate (BI7DRR) by 25 (twenty five) bps to a level of 3.5% (three point five percent) in February 2021 (two thousand twenty one) and continued maintaining it until the end of 2021 (two thousand twenty one).-----In the midst of challenging economic conditions, CIMB Niaga was able to maintain its position as the 2<sup>nd</sup> (second) largest private bank in Indonesia in terms of assets, with total assets at the end of 2021 (two thousand twenty one) in the amount of Rp310.8 trillion (three hundred ten point eight trillion Rupiah) which grew 10.6% (ten point six percent). Whereas, the Consolidated Net Profit during 2021 (two thousand twenty one) grew 109.4% (one hundred nine point four percent) to become Rp4.2 trillion (four point two trillion Rupiah) excluding exceptional items.----At the end of 2021 (two thousand twenty one), CIMB Niaga recorded credits in the amount of Rp181.6 trillion (one hundred eighty one point six trillion Rupiah) which grew 3.9% (three point nine percent), which was mainly contributed by the growth in the Consumer, SME, and Corporate segments which respectively grew 9.1% (nine point one percent), 5.4% (five point four percent) and 7% (seven percent). In addition, the Customer Funds managed to grow



three trillion Rupiah).-----

16.3% (sixteen point three percent) to become Rp241.3 trillion (two hundred forty one point

Meanwhile, the ratio of non-performing loans (NPL-gross) improved to the level of 3.5%

(three point five percent) from previously at 3.6% (three point six percent) in the year 2020

(two thousand twenty). CIMB Niaga's Capital Adequacy Ratio/CAR is at the level of 22.7% (twenty two point seven percent), up 0.8% (zero point eight percent).-----Witnessing this achievement, the Board of Commissioners assessed that the Board of Directors has carried out its duties and responsibilities very well throughout the year 2021 (two thousand twenty one) even though the Operating Profit and the Net Profit for the financial year of 2021 (two thousand twenty one) has surpassed the Bank's achievement level before the COVID-19 pandemic.----In the year 2021 (two thousand twenty one), the Board of Commissioners will continue focusing on supervising the implementation of the 5 (five) Pillars of Bank Strategy, which are 1) Focusing on the Main Expertise, 2) CASA Improvement, 3) Discipline in Cost Management, 4) Safeguarding Capital and Risk Culture Balance, and 5) Utilization of Information Technology. This is in line with the Bank's vision, which is "To become a leading ASEAN Company" as well as the Bank's aspiration, which is "To be the Bank of Choice for the Customers in the Business and Consumer Segments in Indonesia".-----CIMB Niaga's business strategy is already aligned with the CIMB Group's strategy, Forward23+, in the effort to achieve the vision of "to be the leading focused ASEAN bank". Through strategy execution and synergies with the entire CIMB Group network, it is hoped that CIMB Niaga can support the achievement of the CIMB Group's purpose which is "Building a high performing sustainable organization to help advance customers and The Board of Commissioners assesses that the 5 (five) pillars of strategy aforesaid have been appropriately carried out by the Board of Directors. The Board of Directors is able to interpret the economy and pandemic conditions by anticipating them through the appropriate strategy, which is reflected from the Bank's positive operational and financial performance. The Board of Commissioners has carefully analyzed the business prospects prepared by the Board of Directors, as set out in the RBB of the year 2022 (two thousand twenty two), all of which are aimed at continue developing the Bank's business in the midst of a pandemic. We believe that the policies and strategies formulated by the Board of Directors will be able to take advantage of the momentum of economic recovery to improve the Bank's performance in a sustainable manner. This is based on the projected credit growth in the year 2022 (two thousand twenty two) at the range of 4%-6% (four percent - six percent) which is supported by the growth in third party funds which is totaling to 2% - 5% (two

percent – five percent) and an increase in the CASA ratio at the range of 61% - 65% (sixt)
one percent - sixty five percent)
In addition to analyzing external conditions, the Bank's business prospects are prepared
based on the financial condition, liquidity, position, and strength of CIMB Niaga in the
national banking industry that is able to serve customers in the Business and Consumer
segments through an integrated omnichannel-based service network, both through digita
and non-digital channels throughout Indonesian territory
The Board of Commissioners also reminded the Board of Directors in order not to be
careless, to stay focused, and to put forward the high prudentiality principle in an effort to
achieve the growth target of the Bank
The Board of Commissioners is of the view that CIMB Niaga has appropriately implemented
the GCG practice, which is materialized through 4 (four) pillars of Bank Governance, which
includes governance commitment, governance structure, governance process, and
governance outcome
With various initiatives in improving GCG practices during the year 2021, CIMB Niaga wor
the "TOP GRC Awards" for the highest category, which is #5 Stars. CIMB Niaga also
received a special award, which is the Golden Star Trophy. CIMB Niaga is considered as a
very excellent (extraordinary) company in terms of systems, infrastructure and GCG
implementation, risk management, and compliance. CIMB Niaga has also consistently wor
The Best Corporate Governance Overall award for Big Capitalization in the 12th IICD
Corporate Governance Award of 2021 (two thousand twenty one), with an assessment
based on the ASEAN CG Scorecard (ACGS)
CIMB Niaga carries out risk management very well by implementing risk management which
is referring to the Enterprise Wide Risk Management Framework (EWRM) which has "top
down strategic" and "bottom up tactical" risk management approach that complement each
other as well as coupled with policies and procedures covering all risk areas that are
significant for the Bank
Furthermore, the Board of Commissioners assesses that the implementation of sustainable
finance at CIMB Niaga continues to experience an improvement. In the year 2021, CIMB
Niaga, motored by the Sharia Business Unit (UUS) through the Abhipraya program,
aunched several financing programs such as the X-TRA Motor in collaboration with Gesit
electric motorcycles, Green Mortgage, Sustainability Linked-Loan/Financing (SLL/SLF) and
Sustainable Financing. The launching of those programs started from the awareness that
the implementation of sustainability cannot be done alone, instead will be required the



cooperation of all stakeholders to form a sustainable financing ecosystem.-----The Board of Commissioners considers that the launch of these financing programs will encourage the sustainability behavior of customers by increasing their concern towards the environment and social surroundings as well as constitutes as a strategy of the Bank to support and in order to be aligned with the Nationally Determined Contribution (NDC) of the Indonesian government, particularly in climate change mitigation and adaptation actions as well as supporting the achievement of CIMB Group's targets to achieve the Carbon Neutrality by the year 2030 and the Net Zero by the year 2050 (two thousand fifty).-----Furthermore, on behalf of the Sharia Supervisory Board, we hereby present the Supervisory Report of the Sharia Supervisory Board.-----Throughout the year 2021 (two thousand twenty one), the Sharia Supervisory Board (DPS) of the Sharia Business Unit (UUS) of CIMB Niaga has performed its duties and responsibilities to carry out supervision and provide advice as well as recommendations which can encourage the performance growth of UUS of CIMB Niaga.----During the year 2021 (two thousand twenty one), we considers the performance of USS of CIMB Niaga was running well, in which the sharia banking transaction activities run in line with the provisions of the Authority/Regulator as stipulated in POJK/PBI and SEOJK/SEBI as well as the sharia provisions in the Fatwa of DSN MUI as well as the opinion of DPS and the General Policies of Sharia Compliance of Banks. The sharia banking transactions aforesaid cover financing transactions, fundraising, services, as well as product development initiatives and other innovations.----From the financial side, UUS of CIMB Niaga recorded asset growth of 32.3% (thirty two point three percent) or increased in the amount of Rp14.5 trillion (fourteen point five trillion Rupiah) from Rp44.8 trillion (forty four point eight trillion Rupiah) in the year 2020 (two thousand twenty) to become Rp59.3 trillion (fifty nine point three trillion Rupiah) in the year 2021 (two thousand twenty one). The total financing disbursement grew 15.8% (fifteen point eight percent) to become Rp37.0 trillion (thirty seven point zero trillion Rupiah) with a gross Non-Performing Financing (NPF) ratio maintained at 1.4% (one point four percent). The Customer Funds grew significantly 39.2% (thirty nine point two percent) to become Rp41.5 trillion (forty one point five trillion Rupiah).-----The acquirement of profit before tax was recorded in the amount of Rp1.8 trillion (one point eight trillion Rupiah) grew by 34.80% (thirty four point eighty percent) from Rp1.4 trillion (one point four trillion Rupiah) in the year 2020 (two thousand twenty one).-----On behalf of the Board of Commissioners, we would like to extent our "gratitude" to the

	Sharia Supervisory Board of the Company who has properly performed the supervision of the Sharia Business Unit based on sharia principles
	Thus, we present this Supervisory Report, the complete report can be viewed in the Annual
	Report of the Company for the financial year of 2021 (two thousand twenty one). Thank
	you."
	on listening to the explanation of the Board of Directors and the Board of Commissioners of
	company over the First Agenda of the Meeting, then, the Chairman of the Meeting suggests
	roposal for the decision of the First Agenda of the Meeting, as conveyed in the following
displa	3),
1.	Approve the Annual Report of the Company for the financial year ended on 31-12-2021 (the
	thirty first day of December of the year two thousand twenty one);
2.	Ratify the Consolidated Financial Statements of the Company for the financial year ended
	on 31-12-2021 (the thirty first of December of the year two thousand twenty one) which has
	been audited by the Public Accounting Firm of "Tanudiredja, Wibisana, Rintis & Rekan" (a
	member firm of PricewaterhouseCoopers Global in Indonesia) as stated in its report dated
	17-2-2022 (the seventeenth day of February of the year two thousand twenty two), with the
	opinion that "The Consolidated Financial Statements present fairly, in all material respects,
	the consolidated financial position of PT Bank CIMB Niaga Tbk and its subsidiary entities
	as of 31-12-2021 (the thirty first day of December of the year two thousand twenty one), as
	well as its consolidated financial performance and cash flows for the year ended on such
	date, in accordance with the Financial Accounting Standards in Indonesia";
3.	Ratify the Report on the Supervisory Duties of the Board of Commissioners and DPS of the
	Company for the financial year ended on 31-12-2021 (the thirty first day of December of the
	year two thousand twenty one); and
4.	Grant full release and discharge over the liabilities ("volledig acquit et décharge") to
	members of the Board of Commissioners, the Board of Directors and DPS of the Company
	(including the members of the Board of Commissioners and the Board of Directors who have
	resigned in the year 2021two thousand twenty one), for the management and supervision
	which have been performed in the financial year of 2021 (two thousand twenty one), to the
	extent that such management and supervisory actions are reflected in the Annual Report
	of the Company for the financial year ended on 31-12-2021 (the thirty first day of December
	of the year two thousand twenty one)
Enter	ing the <b>Second</b> Agenda of the Meeting, which is:
	"Determination on the Utilization of the Profits of the Company for the Financial Year

26 of 52

11.

	Ended on 31-12-2021 (the thirty first day of December of the year two thousand twenty		
	one).	99	
- The	Chain	man of the Meeting invites mister LEE KAI KWONG aforesaid as the Director of the	
Comp	any to	present the explanation regarding the Second Agenda of the Meeting	
- And	then	mister LEE KAI KWONG aforesaid in his capacity as the Director of the Company	
prese	nts the	e explanation, which is principally as following:	
	"I her	eby convey to you that in the year 2021 (two thousand twenty one), the Company has	
	earne	ed a net profit in the amount of Rp3,909,476,308,045 (three trillion nine hundred nine	
	billion	four hundred seventy six million three hundred eight thousand forty five Rupiah). In	
	accor	rdance with the Circular Resolution of the Board of Directors and the Circular	
	Reso	lution of the Board of Commissioners, over the net profit in the financial year of 2021	
	(two t	thousand twenty one) aforesaid will be proposed the following utilization:	
		The Company proposes to the Meeting to obtain approval over the utilization of the	
		net profit of the Company (the Company only) for the financial year ended on 31-12-	
		2021 (the thirty first day of December of the year two thousand twenty one) in the	
		amount of Rp3.909.476.308.045,- (three trillion nine hundred nine billion four hundred	
		seventy six million three hundred eight thousand forty five Rupiah)	
	(the "	'Net Profit of the Company in the Financial Year of 2021"), for:	
	1.	as a final cash dividend of at the maximum 60% (sixty percent) of the net profit of the	
		Company (the Company only) aforesaid or at the maximum in the amount of	
		Rp2,345,685,784,827 (two trillion three hundred forty five billion six hundred eighty	
		five million seven hundred eighty four thousand eight hundred twenty seven Rupiah)	
		(gross), which will be paid on 28-4-2022 (the twenty eighth day of April of the year	
		two thousand twenty two) to the shareholders registered in the Register of	
		Shareholders of the Company dated 21-4-2022 (the twenty first day of April of the	
		year two twenty two)	
	2.	Not setting aside any reserve, considering that the minimum requirement of	
		mandatory reserve as stipulated in Article 70 of the Company Law has been met;	
		Total minimum mandatory reserve of the Company:	
		- 20% (twenty percent) x Issued and Fully Paid Up Capital of the Company	
		- 20% (twenty percent) x Rp1.612.257.324.350,- (one trillion six hundred twelve	
		billion two hundred fifty seven million three hundred twenty four thousand three	



hundred fifty Rupiah) in the amount of Rp322.451.464.870,- (three hundred

twenty two billion four hundred fifty one million four hundred sixty four thousand

			eight hundred seventy Rupian)	
		When	reas the total reserves of the Company which have been recorder	d are in the
		amou	unt of Rp351.538.017.498,- (three hundred fifty one billion five hu	ndred thirty
		eight	million seventeen thousand four hundred ninety eight Rupiah)	
	3.	Reco	rd the remaining Net Profit of the Company for the Financial Year of	f 2021 (two
		thous	and twenty one), after deducting the distribution of dividends,	as retained
		earni	ngs in the amount of Rp1.563.790.523.218,- (one trillion five hundred	d sixty three
		billior	seven hundred ninety million five hundred twenty three thousand to	wo hundred
		eight	een Rupiah) to finance the business activities of the Company."	
Upo	n liste	ning th	e explanation of the Board of Directors over the Second Agenda of t	ne Meeting
hen,	the Ch	nairma	n of the Meeting suggests the proposal for the resolution on the Seco	ond Agenda
of the	Meeti	ng, as	presented in the following display:	
	Appro	ove the	utilization of the Net Profit of the Company for the Financial Year en	nded on 31-
	12-20	)21 (in	the amount of Rp3.909.476.308.045,- (three trillion nine hundred	nine billion
	four l	nundre	d seventy six million three hundred eight thousand forty five Rupia	h) (the "Net
	Profi	t of th	e Company for Financial Year of 2021"), for:	
	1.	Distri	buted as a final cash dividend of at the maximum 60% (sixty percent	t) of the Net
		Profit	of the Company for the Financial Year of 2021 (two thousand twent	y one) or at
		the m	aximum in the amount of Rp2,345,685,784,827,- (two trillion three hi	undred forty
		five b	villion six hundred eighty five million seven hundred eighty four thou	usand eigh
		hund	red twenty seven Rupiah) (gross), with the following schedule:	
		-	Cum Dividend at Regular and Negotiation Market on	19-4-2022
			(the nineteenth day of April of the year two thousand twenty two)	
		-	Ex Dividend at Regular and Negotiation Market on	20-4-2022
			(the twentieth day of April of the year two thousand twenty two)	
		-	Cum Dividend at Cash Market on	21-4-2022
			(the twenty first day of April of the year two thousand twenty two)	
		-	Recording date of the eligible shareholders on	21-4-2022
			(the twenty first day of April of the year two thousand twenty two)	
		-	Ex Dividend at Cash Market on	22-4-2022
			(the twenty second day of April of the year two thousand twenty tw	
		-	Payment of Dividend for the Financial Year of 2021 on	28-4-2022
			(the twenty eighth day of April of the year two thousand twenty two	
		and t	o grant power of attorney to the Board of Directors to determine the	procedures





		for the distribution of cash dividends aforesaid in accordance with the prevailing
		provisions in the capital market sector
	2.	Not setting aside any reserve, considering that the minimum requirement for
		mandatory reserve as stipulated in Article 70 of the Company Law has been met;
	3.	Record the remaining Net Profit of the Company for the Financial Year of 2021 (two
		thousand twenty one), after deducting the distribution of dividends, as retained
		earnings in the amount of Rp1.563.790.532.218,- (one trillion five hundred sixty three
		billion seven hundred ninety million five hundred thirty two thousand two hundred
		eighteen Rupiah) to finance the business activities of the Company."
11.	Entering the	e Third Agenda of the Meeting, which is:
	"Арј	pointment of Public Accountant and Public Accounting Firm for the Financial
	Year	of 2022 (two thousand twenty two) and Determination of Honorarium as well as
	Othe	er Requirements with respect to the Appointment aforesaid."
	- The Cha	airman of the Meeting invites mister JEFFREY KAIRUPAN as the Independent
	Commissio	ner and also as the Chairman of the Audit Committee of the Company to present the
	explanation	regarding the Third Agenda of the Meeting
		FREY KAIRUPAN in his capacities aforesaid, then, presents the explanation, which is
	principally a	as following:
	"I he	reby convey to you that the audit of the Financial Statements of the Company for the
		ncial year of 2021 (two thousand twenty one) has been carried out by Public Accounting
		of "Tanudiredja, Wibisana, Rintis dan Rekan"
	In ac	cordance with the Recommendation of the Audit Committee dated 8-3-2022 (the eighth
	day	of March of the year two thousand and twenty two), which has been approved based
	on th	ne Circular Resolution of the Board of Commissioners dated 9-3-2022 (the ninth day of
	Marc	ch the year two thousand twenty two), it is proposed to the Meeting to reappoint mister
	Irho	an Tanudiredja and Public Accounting Firm of "Tanudiredja, Wibisana, Rintis & Rekan"
	(a n	nember firm of PricewaterhouseCoopers Global in Indonesia) who are respectively
	regis	stered at OJK as Public Accountant and Public Accounting Firm or other Public
	Acce	ountant in the same Public Accounting Firm, in the event that the relevant individual is
	perr	nanently unavailable, to carry out the audit of the Consolidated Financial Statements of
		Company for Financial Year of 2022 (two thousand twenty two)
	Furt	her explanation in relation to this proposal is as presented in the following display:
		In accordance with the Recommendation of the Audit Committee dated 8-3-2022 (the
		eighth day of March of the year two thousand twenty two) which has been approved

based on the Circular Resolution of the Board of Commissioners dated 9-3-2022 (the ninth day of March of the year two thousand twenty two), it is proposed to the Meeting as following:-----The appointment of Irhoan Tanudiredja and Public Accounting Firm of 1. "Tanudiredja, Wibisana, Rintis & Rekan" (a member firm of PricewaterhouseCoopers Global in Indonesia) who are respectively registered at OJK as Public Accountant and Public Accounting Firm or other Public Accountant in the same Public Accounting Firm, in the event that the relevant individual is permanently unavailable, to carry out the audit of the Consolidated Financial Statements of the Company for Financial Year of 2022 (two thousand twenty two).-----2. Delegation of authority to the Board of Commissioners of the Company to appoint the substitute Public Accountant and Public Accounting Firm, in the event that the appointed Public Accountant and/or Public Accounting Firm cannot complete the provision of audit services or was permanently unavailable to carry out the audit of the Consolidated Financial Statements of the Company for the Financial Year of 2022 (two thousand twenty two). Over the delegation of authority, will be applicable the following provisions:----a. The other Public Accounting Firm appointed by the Board of Commissioners of the Company must be one of the big four Public Accounting Firms in Indonesia;----the appointment aforesaid must be based on the recommendation of the b. Audit Committee of the Company;----the amount of honorarium and other appointment requirements for such C. other Public Accounting Firm must be determined in a competitive and fair manner;----there is not any objection from OJK; and----d. the appointment aforesaid does not contradict with the prevailing laws e. and regulations.----3. Determination of the honorarium of the Public Accounting Firm for the annual audit fee over the Consolidated Financial Statements of the Company for the Financial Year of 2022 (two thousand twenty two) is at the maximum in the amount of Rp9.226.700.000,- (nine billion two hundred twenty six million seven hundred thousand Rupiah) (excluding VAT and OPE).-----

The proposal to the Meeting over the granting of power of attorney to the Board of Directors of the Company to carry out the matters deemed necessary in connection with the appointment of Public Accountant and Public Accounting Firm, including but not limited to, in the process for the convening of the meeting and the execution of appointment letters for Public Accountant and Public Accounting Firm."------ Afterward, in the Meeting is being displayed the Curriculum Vitae of mister Irhoan Tanudiredja aforesaid (Public Accountant), and the Company Profile of Public Accounting Firm of "TANUDIREDJA, WIBISANA, RINTIS & Rekan";------- Afterward, the Chairman of the Meeting presents the proposal for the resolution on the Third Agenda of the Meeting, as presented in the following display:-----Approve the appointment of Irhoan Tanudiredja and Public Accounting Firm of "Tanudiredja, Wibisana, Rintis & Rekan" (a member firm of PricewaterhouseCoopers Global in Indonesia) who are respectively registered at OJK as Public Accountant and Public Accounting Firm, or other Public Accountant in the same Public Accounting Firm, in the event that the relevant individual is permanently unavailable to carry out the audit over the Consolidated Financial Statements of the Company for the Financial Year of 2022 (two thousand twenty two).-----2. Approve the delegation of authority to the Board of Commissioners of the Company to appoint other Public Accountant and Public Accounting Firm, in the event that the appointed Public Accountant and/or Public Accounting Firm could not complete the provision of audit service or are permanently unavailable to carry out the audit over the Consolidated Financial Statements of the Company for the Financial Year of 2022 (two thousand twenty two). Over the delegation of authority aforesaid, will be applicable the following provisions:-----The other Public Accounting Firm appointed by the Board of Commissioners of the a. Company must be one of the big four Public Accounting Firms in Indonesia;----the appointment aforesaid must be based on the recommendation of the Audit b. Committee of the Company;----the amount of honorarium and other appointment requirements for such other Public C. Accounting Firm must be determined in a competitive and fair manner;----there is not any objection from OJK; and-----d. the appointment aforesaid does not contradict with the prevailing laws and e. regulations.----Approve the determination of the honorarium of the Public Accounting Firm for the annual 3. audit fee over the Consolidated Financial Statements of the Company for the Financial Year



of 2022 (two thousand twenty two) at the maximum in the amount of Rp9.226.700.000,-

		(nine billion two hundred twenty six million seven hundred thousand Rupiah) (excluding		
		VAT and OPE)		
	4.	Approved the granting of power of attorney to the Board of Directors of the Company to		
		carry out the matters deemed necessary in connection with the appointment of Public		
		Accountant and Public Accounting Firm, including but not limited to the process of convening		
		the meeting and the execution of the appointment letters for Public Accountant and Public		
		Accounting Firms		
V.	Ente	ering the Fourth, Fifth and Sixth Agenda of the Meeting, which are:		
	The	Fourth Agenda of the Meeting, which is:		
		"Reappointment of Lee Kai Kwong as the Director of the Company."		
	The	Fifth Agenda of the Meeting, which is:		
		"Reappointment of John Simon as the Director of the Company."		
	The	Sixth Agenda of the Meeting, which is:		
		"Approval over the Change of Composition of the Board of Directors of the Company		
		by appointing Noviady Wahyudi, as the Director of the Company."		
	- The Chairman of the Meeting gives the opportunity to mrs. SRI WIDOWATI as the Independent			
	Commissioner and also as the Chairman of the Nomination and Remuneration Committee of the			
	Con	npany to present the explanation and proposal over the 4th Agenda up to the 7th Agenda of the		
	Mee	ting		
	- Aft	erward, mrs. SRI WIDOWATI in her capacity aforesaid presents the explanation regarding the		
	Fou	rth and Fifth Agenda of the Meeting as following:		
		"Regarding the explanation over the Fourth and Fifth Agenda, I can convey at the same time		
		that in connection with the expiration of the term of office of 2 (two) members of the Board		
		of Directors of the Company at the closing of this Meeting, and based on the		
		recommendation of the Nomination and Remuneration Committee which has been		
		approved by the Board of Commissioners of the Company, then, the Company presents in		
		order to obtain approval of the Meeting to reappoint Mister LEE KAI KWONG and Mister		
		JOHN SIMON, respectively as Director of the Company, effective as of the closing of this		
		Meeting, in accordance with the explanations in each of the Agendas as displayed, as		
		following:		
		Explanation on the Fourth Agenda of the Meeting		
		In connection with the expiration of the term of office of Mister LEE KAI		
		KWONG as the Director of the Company at the closing of this Meeting, and		
		with due observance of the Recommendation of the Nomination and		

Run

#### Explanation on the Fifth Agenda of the Meeting-----

In addition, in accordance with the recommendation of the Nomination and Remuneration Committee, the Company presents to the Meeting in order to obtain approval for the change of composition of the Board of Directors of the Company by appointing Mister NOVIADY WAHYUDI, as the Director of the Company, effective upon obtaining approval from OJK, with the explanation on the Sixth Agenda as displayed, as follows:------

In connection with the NomRem Recommendation dated 7-2-2022 (the seventh day of February of the year two thousand twenty two), which has been approved by the Board of Commissioners based on the Circular Resolution of



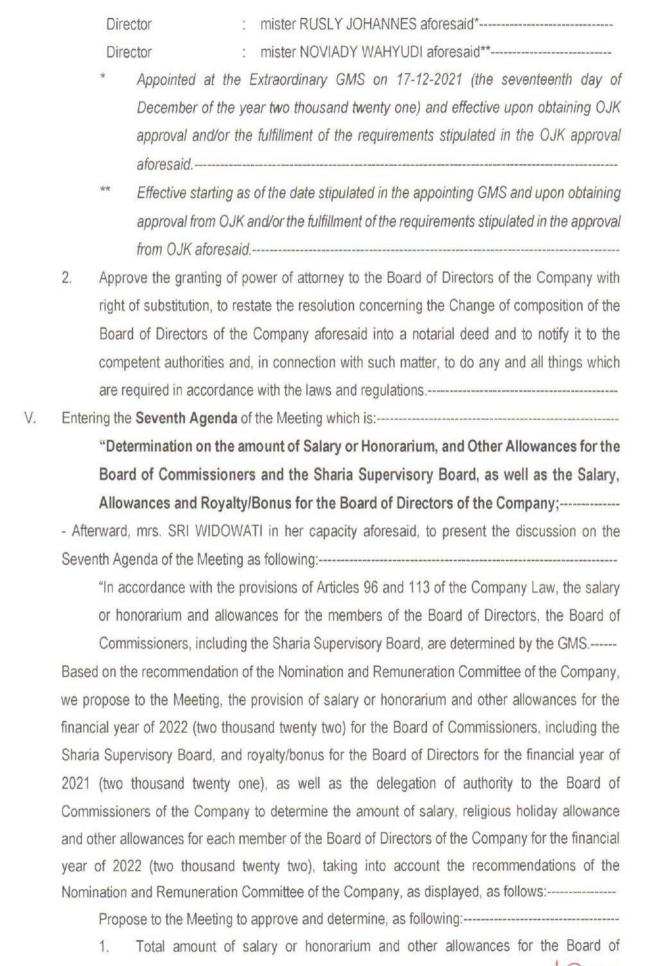
- 1. In connection with the explanation of 4th (fourth) up to the 6th (sixth) Agenda 6, the Company proposes the resolutions over each of the agenda as following:-----



		on for the 5 <sup>th</sup> (firth) Agenda: Approve the reappointment of mister		
		he Director of the Company, with the term of office effective		
742		ing of the Meeting up to the closing of the 3rd (third) Annual GMS		
		te of his appointment, without prejudice to the right of the GMS		
		ry time in accordance with the provisions of Article 105 of the		
		ion for the 6th (sixth) Agenda: Approve the change of composition		
		tors of the Company by appointing mister NOVIADY WAHYUDI,		
as the Director of	the	Company, with the term of office effective starting from the date		
determined in the	e ap	pointing Meeting and upon obtaining approval from OJK and/or		
fulfillment of the r	equ	irements stipulated in the approval letter from OJK aforesaid (the		
"Effective Date"	) up	to the closing of the 3rd (third) Annual GMS after the effective		
date of his appoi	ntm	ent, without prejudice to the right of the GMS to dismiss him at		
any time in accor	dan	ce with the provisions of Article 105 of the Company Law. In the		
event that OJK of	did 1	not approve the appointment or the requirements stipulated by		
OJK were not full	OJK were not fulfilled as stated in the proposed resolution for the Sixth Agenda of the			
Meeting, then, th	e ap	ppointment will become null and ineffective without requiring the		
approval of the G	SMS			
	5.1	sition of the Board of Directors of the Company becomes as		
THE BOARD OF DIRE	CT(	<u>DRS</u>		
President Director		mrs. LANI DARMAWAN aforesaid;		
Director	:	mister LEE KAI KWONG aforesaid;		
Director		mister JOHN SIMON aforesaid;		
Director concurrently		$\ensuremath{mrs}.$ FRANSISKA OEI (in the Resident Identification Card is		
serving as the		written as FRANSISKA OEI LAN SIEM, Sarjana Hukum)		
Compliance Director		aforesaid;		
Director	,	mister PANDJI PRATAMA DJAJANEGARA (in the Resident		
		Identification Card is written as PANDJI PRATAMA)		
		aforesaid;		
Director		mrs. TJIOE MEI TJUEN aforesaid;		
Director	;	mister HENKY SULISTYO aforesaid;		
Director	:	mister JONI RAINI aforesaid;		









- 4. Delegation of authority to the Board of Commissioners of the Company in order to determine the amount of salary, religious holiday allowances and other allowances for each member of the Board of Directors of the Company for the financial year of 2022 (two thousand twenty two), by taking into account the NomRem recommendation. The total amount of salary, religious holiday allowances and other allowances for the Board of Directors of the Company for the financial year of 2022



(two thousand twenty two) will be disclosed in the 2022 (two thousand twenty two)

Annual Report of the Company.----
In relation to the explanation aforesaid, we propose to the Meeting over the resolution on the Seventh Agenda as displayed, as following:---
1. Approve and determine the total amount of salary or honorarium and other allowances for the Board of Commissioners in the financial year of 2022 (two

- allowances for the Board of Commissioners in the financial year of 2022 (two thousand twenty two) at the maximum in the amount of Rp19.470.000.000,- (nineteen billion four hundred seventy million Rupiah) (gross), and grant power of attorney to the President Commissioner of the Company to determine the amount of salary or honorarium and other allowances for each member of the Board of Commissioners of the Company, by taking into account the NomRem recommendation;------

- 4. Approve the delegation of authority to the Board of Commissioners of the Company in order to determine the amount of salary, religious holiday allowances and other allowances for each member of the Board of Directors of the Company for the



financial year of 2022 (two thousand twenty two), by taking into account the NomRem recommendation. The total amount of salary, religious holiday allowances and other allowances for the Board of Directors of the Company for the financial year of 2022 (two thousand twenty two) will be disclosed in the 2022 (two thousand twenty two) Annual Report of the Company.-----Entering the Eighth Agenda of the Meeting which is:-----VI. "Approval over the Amendment to the Articles of Association of the Company."------ The Chairman of the Meeting gives the opportunity to mrs. FRANSISKA OEI (in the Resident Identification Card is written as FRANSISKA OEI LAN SIEM, Sarjana Hukum) as the Compliance. Corporate Affairs and Legal Director of the Company to present the explanation on the Eighth Agenda of the Meeting.------ Afterward, mrs. FRANSISKA OEI (in the Resident Identification Card is written as FRANSISKA OEI LAN SIEM, Sarjana Hukum) in her capacity aforesaid presents the explanation regarding the Eighth Agenda of the Meeting as following:-----"Proposal for the amendment to the Articles of Association of the Company which covers several articles hereunder with the principal amendments, among others:-----1. Article 3 (Purposes and Objectives as well as Business Activities) – Adjustment of the business activities of the Company referring to the Indonesian Standard Industrial Classification (ISIC) of the Year 2020 (two thousand twenty two);-----2. Article 4 (Capital) – Adjustment of provisions related to the increase of capital of the Company based on POJK Number 14/POJK.04/2019 regarding the Amendment to POJK Number 32/POJK.04/2015 regarding the Increase of Capital of Public Company by Providing Preemptive Rights;-----3. Article 10 (Transfer of Rights over Shares) - Adjustment of provisions related to the obligations of the shareholders submitting application for the convening of GMS in order not to transfer the shares which they owned within a specific period as stipulated in POJK 15/2020;-----Article 12 (Venue, Summoning, and Chairman of the GMS) - Addition and/or 4. adjustment of provisions related to the announcement and summoning for the GMS in order to be further in line with POJK 15/2020;-----5. Article 13 (Quorum, Voting Rights and Resolutions of the GMS) - Provisions related to the attendance and resolution adoption quorum of the GMS over agenda with conflict of interest, adjusted to become the attendance and resolution adoption quorum of the GMS which is only attended by the Independent Shareholders by



		referring to POJK 15/2020;
	6.	Article 14 (the Board of Directors), Article 17 (the Board of Commissioners) and
		Article 20 (the Sharia Supervisory Board/DPS) - Addition and/or adjustment of
		several provisions, among others, related to the term of office of the members of the
		Board of Directors, the Board of Commissioners, and DPS of the Company based on
		the ASEAN Corporate Governance Scorecard (ACGS) Criteria, which is 3 (three)
		years;
	7.	Article 15 (Duties and Authorities of the Board of Directors) and Article 18 (Duties and
		Authorities of the Board of Commissioners) - Addition and/or adjustment of several
		provisions, among others, regarding the distribution of duties and authorities of the
		management among the members of the Board of Directors of the Company, as well
		as the obligations to have in place and maintain the working guidelines and orders of
		the Board of Directors and the Board of Commissioners of the Company;
	8.	Article 16 (Meeting of the Board of Directors) and Article 19 (Meeting of the Board of
		Commissioners) - Addition and/or adjustment of several provisions, among others,
		regarding the mechanism for the summoning and the determination of resolution
		adoption quorum for the meeting of the Board of Directors and the meeting of the
		Board of Commissioners of the Company;
	9.	Adjustment to several other provisions in the Articles of Association of the Company
		with the objective of perfecting the editorial and consistency among the articles
The c	complet	e draft amendment to the Articles of Association has been uploaded onto the website
of the	Comp	any and as presented in the display of the Meeting
Aften	ward, th	ne Company proposes the granting of power of attorney to the Board of Directors of
the C	ompan	y, with the right of substitution, to restate the resolutions related to the amendments
to the	Article	es of Association of the Company into notarial deed, to notify them to the competent
autho	rities,	and in relation to such matter, to take any and all actions which are required in
accor	dance	with the provisions of the legislations
		re, we then propose to the Meeting, the resolution for the Eighth Agenda as displayed,
as fol	lowing:	
1.	Appro	ve the amendment to the Articles of Association of the Company, which are several

regarding Capital; Article 5 regarding Shares; Article 10 regarding the Transfer of Rights over Shares; Article 11 regarding GMS; Article 12 regarding Venue, Summoning, and Chairman of the GMS; Article 13 regarding Quorum, Voting Right and Resolutions of the

provisions in Article 3 regarding the Purpose, Objectives and Business Activities; Article 4

- VII. Entering the Ninth Agenda of the Meeting which is:-----

"Approval over the Updating of the Action Plan (Recovery Plan) of the Company."--
- The Chairman of the Meeting presents the explanation regarding the Ninth Agenda of the Meeting as following:------

- The Annual GMS on 9-4-2021 (the ninth day of April of the year two thousand twenty one), has approved the updating of the previous Action Plan (Recovery Plan) of the Company.---
- In accordance with Article 31 of OJK Regulation Number 14 of the Year 2017 (two thousand seventeen) regarding Action Plan (Recovery Plan) for Systemic Banks, the Recovery Plan of the Company must be updated periodically at least once a year, and must obtain approval of the Shareholder at the GMS.
- 3. The Company has updated the Recovery Plan aforesaid, among others, containing changes to the trigger level in the framework of compliance with the currently prevailing provisions.—Therefore, on this Agenda of the Meeting, the Company will seek approval from the Meeting for the updating of the Recovery Plan which has been prepared and submitted by the Company to OJK on 26-11-2021 (the twenty sixth day of November of the year two thousand twenty one) and the improvement of the Recovery Plan which has been submitted by the Company to OJK on 25-2-2022 (the twenty fifth day of February of the year two thousand twenty two).—————Approval over any and all actions in relation to the matters in connection with the Recovery Plan of the Company will be with due observance of OJK Regulation Number 14 of the Year 2017



(two thousand seventeen) (POJK 14/2017) and other related regulations.----

We hereby conclude our points. Furthermore, we propose to the Meeting, the resolution for the Ninth Agenda as displayed in the following:-----1. Approve the updating of the Action Plan (Recovery Plan) which has been prepared and submitted by the Company to OJK on 26-11-2021 (the twenty sixth day of November of the year two thousand twenty one) and the improvement of the Recovery Plan which has been submitted by the Company to OJK on 25-2-2022 (the twenty fifth day of February of the year two thousand twenty two), among other, containing the changes of trigger levels in compliance with the currently prevailing provisions.-----2. Approve the granting of power of attorney and authority to the Board of Commissioners and the Board of Directors of the Company to take any and all necessary actions in relation to the updating of the Action Plan (Recovery Plan) of the Company with due observance of POJK 14/2017 and other related regulations.----Entering the Tenth Agenda of the Meeting which is:-----VIII. "Miscellaneous: Sustainable Financial Action Plan (RAKB) Report of the Company;------ Afterward, the Chairman of the Meeting gives the opportunity to mrs. FRANSISKA OEI (in the Resident Identification Card is written as FRANSISKA OEI LAN SIEM, Sarjana Hukum) in her capacity aforesaid to present the report related to the Tenth Agenda of this Meeting;----- Afterward, mrs. FRANSISKA OEI (in the Resident Identification Card is written as FRANSISKA OEI LAN SIEM, Sarjana Hukum) in her capacity aforesaid presents the Sustainable Financial Action Plan Report, by taking into account POJK Number 51/POJK.03/2017 regarding the implementation of Sustainable finance for Financial Service Institutions, Issuers, and Public Companies, which are principally further explained by using "Infocus", which is as following:----On this occasion, please allow us to present to the Meeting regarding the Sustainable Financial Action Plan Report, by taking into account POJK Number 51 of the Year 2017 (two thousand seventeen) regarding the Implementation of Sustainable Finance for Financial Services Institutions, Issuers, and Public Companies, with the explanation as displayed in the following:-The realization of the Sustainable Financial Action Plan (RAKB) in the year 2021 (two 1) thousand twenty one) and the 2022 (two thousand twenty two) RAKB has been submitted to Bank Supervisors of OJK on 26-11-2021 (the twenty sixth day of November of the year two thousand twenty one).-----The 2022 (two thousand twenty two) RKAB constitutes a part of the 2019-2023 (two 2) thousand nineteen - two thousand twenty three) RKAB which has been submitted to the OJK in the year 2018 (two thousand eighteen) and reported to the AGMS which was

Om

		convened in the year 2019 (two thousand nineteen)	***********
	3)	The 2022 (two thousand twenty two) RKAB contains the realization of the ac	ction plan of
		the Company for the year 2021 (two thousand twenty one) and the action	n plan to be
		implemented by the Company in the year 2022 (two thousand twenty	two), which
		covers:	
		a) development of sustainable financial product and/or portfolio;	
		b) capacity building program;	
		c) internal adjustment; and	***********
		d) sustainable Corporate Social Responsibility program	
	Thus th	erefore, I present to you the report. Afterward, I return the proceedings of the	Meeting to
	the Cha	irman of the Meeting	
	- After	stening to the discussion over the entire Agenda of the Meeting and pre	senting the
	proposa	I for the resolutions for the entire Agenda of the Meeting. Then, the Chair	rman of the
	Meeting	gives opportunity to the shareholders and/or their proxies to ask ques	stions, give
	comme	nts or suggestions in relation to the entire Agenda of the Meeting	
	- Since	here were no shareholders and/or their proxies who asked questions, give or	omments or
	sugges	ons over the entire Agenda of the Meeting, then afterward, in accordance w	ith the rules
	of cond	uct of the Meeting which has also been explained by mrs. FRANSISKA	OEI (in the
	Resider	t Identification Card is written as FRANSISKA OEI LAN SIEM, Sarjana Hu	kum) in her
	capacit	as mentioned at the beginning of the Meeting, that the voting for the entire	Agenda of
	the Me	ting is carried out after the completion of the discussion of the entire Ago	enda of the
	Meeting	and the presentation of the proposal for the resolutions for the entire Ago	enda of the
	Meeting	Then the Chairman of the Meeting asks the shareholders and/or their prox	cies to carry
	out the	voting process guided by me, Notary, and after the voting is carried out elec	tronically, I,
	Notary,	submits the results of the vote count as following:	
In the F	irst Age	nda of the Meeting:	
	"The M	eeting with the majority votes of 23,961,738,702 (twenty three billion nir	ne hundred
	sixty o	ne million seven hundred thirty eight thousand seven hundred two)	shares or
	constit	iting 99.9792% (ninety nine point nine seven nine two percent) of the to	tal number
	of vote	cast in the Meeting (with a note that 4,991,212 -four million nine hund	dred ninety
	one two	hundred twelve- shares cast dissenting votes and 329,200 -three hund	ired twenty
	nine th	ousand two hundred- shares cast abstain votes) resolves:	
	1.	Approve the Annual Report of the Company for the financial year ended on	31-12-2021
		(the thirty first day of December of the year two thousand twenty two);	1.0

### In the Second Agenda of the Meeting:-----

Be distributed as final cash dividend at the maximum 60% of the Net Profit of

Dem

the Company for the Financial Year of 2021 or at the maximum in the amount of Rp2.345.685.784.827 (gross), with the following schedule:-----Cum Dividend at Regular and Negotiation Market 19-4-2022 (the nineteenth day of April of the year two thousand twenty two)-----Ex Dividend at Regular and Negotiation Market 20-4-2022 (the twentieth day of April of the year two thousand twenty two)-----Cum Dividend at Cash Market 21-4-2022 (the twenty first day of April of the year two thousand twenty two)------Recording date of the eligible shareholders 21-4-2022 (the twenty first day of April of the year two thousand twenty two)-----Ex Dividend at Cash Market 22-4-2022 (the twenty second day of April of the year two thousand twenty two)--Payment of Dividend for the Financial Year of 2021 (the twenty eighth day of April of the year two thousand twenty two)---and grant power of attorney to the Board of Directors to determine the procedure for the distribution of cash dividend aforesaid in accordance with the prevailing provisions in the capital market sector.----Not set aside any reserve, considering that the mandatory minimum reserve requirement as stipulated in Article 70 of Law No. 40 of the Year 2007 (two thousand seven) has been met;------Record the remaining Net Profit of the Company for the Financial Year of 2021 (two thousand twenty one), after deducting distribution of dividend, as retained earnings in the amount of Rp1.563.790.532.218,- (one trillion five hundred sixty three billion seven hundred ninety million five hundred thirty two thousand two hundred eighteen Rupiah) to finance the business activities of the Company."--In the Third Agenda of the Meeting:-----"The Meeting with the majority votes of23,961,691,666 (twenty three billion nine hundred sixty one million six hundred ninety one thousand six hundred sixty six) shares or constituting 99.9790% (ninety nine point nine seven nine zero percent) of the total number

2.

3.

of the votes cast in the Meeting (with a note that 5,038,248 -five million thirty eight thousand two hundred forty eight- shares cast dissenting votes and 324,200 -three hundred twenty four thousand two hundred- shares cast abstain votes) resolves:-----1. Approve the appointment of IRHOAN TANUDIREDJA, and Public Accounting Firm of

"TANUDIREDJA. WIBISANA. RINTIS & REKAN" (a member firm of



- 2. Approve the delegation of authority to the Board of Commissioners of the Company to appoint other Public Accountant and Public Accounting Firm, in the event that the appointed Public Accountant and/or Public Accounting Firm cannot complete the providing of audit services or are permanently unavailable to carry out the audit of the Consolidated Financial Statements of the Company for the Financial Year of 2022 (two thousand twenty two).———Over the delegation of authority aforesaid, will be applicable the following provisions:———
  - Other Public Accounting Firm who is appointed by the Board of Commissioners
    aforesaid must constitute one of the big four Public Accounting Firms in Indonesia;--
  - b. The appointment aforesaid must be based on the recommendation of the Audit Committee of the Company;------
  - c. The amount of honorarium and other appointment requirements for other Public Accounting Firm aforesaid must be determined in a competitive and fair manner;----
  - d. There is not any objection from OJK; and-----
  - e. The appointment of other Public Accounting Firm aforesaid does not contradict with the prevailing laws and regulations.----
- Approve the determination of honorarium of Public Accounting Firm for the annual audit fee over the Consolidated Financial Statement of the Company for the year 2022 at the maximum in the amount of Rp9.226.700.000,- (nine billion two hundred twenty six million seven hundred thousand Rupiah) (gross – exclusive of VAT and Out of Pocket Expenses);

# In the Fourth Agenda of the Meeting:-----

"The Meeting with the majority votes of 23,964,504,502 (twenty three billion nine hundred sixty four million five hundred four thousand five hundred two) shares or constituting 99.9907% (ninety nine point nine nine zero seven percent) of the total number of the entire votes cast in the Meeting (with a note that 2,225,412 –two million two hundred twenty five



thousand four hundred twelve- shares cast dissenting votes and 332,500 -three hundred
thirty two thousand five hundred- shares cast abstain votes) resolves:
Approve the reappointment of LEE KAI KWONG, as the Director of the Company, with the
term of office effective starting as of the closing of the Meeting up to the closing of the 3
(third) Annual GMS after the effective date of his appointment without prejudice to the righ
of the GMS to dismiss him at any time in accordance with the provisions of Article 105 of
the Company Law."
In the Fifth Agenda of the Meeting:
"The Meeting with the majority votes of 23,964,504,502 (twenty three billion nine hundred
sixty four million five hundred four thousand five hundred two) shares or constituting
99.9907% (ninety nine point nine nine zero seven percent) of the total number of the entire
votes cast in the Meeting (with a note that 2,225,412 -two million two hundred twenty five
thousand four hundred twelve- shares cast dissenting votes and 3,908,900 -three million
nine hundred eight thousand nine hundred- shares cast abstain votes) resolves:
Approve the reappointment of JOHN SIMON, as the Director of the Company, with the term
of office effective starting as of the closing the Meeting up to the closing of the 3rd (third
Annual GMS after the effective date of his appointment without prejudice to the GMS to
dismiss him at any time in accordance with the provision of Article 105 of the Company
Law."
In the Sixth Agenda of the Meeting:
"The Meeting with the majority votes of 23,964,601,202 -twenty three billion nine hundred
sixty four thousand six hundred one thousand two hundred two- shares or constituting
99.9911% (ninety nine point nine nine one one percent) of the total number of the entire
votes cast in the Meeting (with a note that 2,128,712 -two million one hundred twenty eigh
thousand seven hundred twelve- shares cast dissenting votes and 332,500 -three hundred
thirty two thousand five hundred- shares cast abstain votes) resolves:
1. Approve the change of composition of the Board of Directors of the Company by appointing
NOVIADY WAHYUDI, as the Director of the Company, with the term of office effective
starting as of the date stipulated in the appointing Meeting and upon obtaining approval from
OJK and/or the fulfillment of the requirements stipulated in the approval letter from OJK
aforesaid (the "Effective Date") up to the closing of the 3rd (third) Annual GMS after the
Effective Date of his appointment without prejudice to the right of the GMS to dismiss him
at any time in accordance with the provision of Article 105 of the Company Law



In the event that OJK did not approve the appointment or the requirements stipulated by

	OJK could not be fulfilled, then, the appointment aforesaid will become null and ineffective
	without requiring any approval of the GMS
	Thus therefore, the composition of the Board of Directors of the Company will become as
	following:
	THE BOARD OF DIRECTORS
	President Director : mrs. LANI DARMAWAN aforesaid;
	Director : mister LEE KAI KWONG aforesaid;
	Director : mister JOHN SIMON aforesaid;
	Director concurrently : mrs. FRANSISKA OEI (in the Resident Identification Card is
	serving as the written as FRANSISKA OEI LAN SIEM, Sarjana Hukum)
	Compliance Director aforesaid;
	Director : mister PANDJI PRATAMA DJAJANEGARA (in the Resident
	Identification Card is written as PANDJI PRATAMA)
	aforesaid;
	Director : mrs. TJIOE MEI TJUEN aforesaid;
	Director : mister HENKY SULISTYO aforesaid;
	Director : mister JONI RAINI aforesaid;
	Director : mister RUSLY JOHANNES aforesaid*
	Director : mister NOVIADY WAHYUDI aforesaid**
	* Appointed in the Extraordinary GMS on 17-12-2021 (the seventeenth day or
	December of the year two thousand twenty one) and effective upon obtaining
	approval of OJK and/or the fulfillment of the requirements stipulated in the OJK
	approval aforesaid
	** Effective starting as of the date stipulated in the appointing GMS and upon obtaining
	approval from OJK and/or the fulfillment of the requirements stipulated in the approval
	from OJK aforesaid
4.	Approve the granting of power of attorney to the Board of Directors with the right of
	substitution, to restate the resolution relating to the Change of Composition of the Board of
	Directors of the Company aforesaid into notarial deed and to notify it to the competent
	authorities and in relation to such matter, to take any and all actions which are required in
	accordance with the laws and regulations."
In the Se	venth Agenda of the Meeting:
"Т	e Meeting with the majority votes of 23,966,682,902 (twenty three billion nine hundred
si	ty six million six hundred eighty two thousand nine hundred two) shares or constituting

- Approve and determine the amount of salary or honorarium and other allowances for the Board of Commissioners in the financial year of 2022 (two thousand twenty two) at the maximum in the amount of Rp19.470.000.000,- (nineteen billion four hundred seventy million Rupiah) (gross), and grant power of attorney to the President Commissioner of the Company to determine the amount of salary or honorarium and other allowances for each member of the Board of Commissioners of the Company, by taking into account the recommendation of the Nomination and Remuneration Committee (the "NomRem");-------

- 4. Approve the delegation of authority to the Board of Commissioners of the Company to determine the amount of salary, religious holiday allowance and other allowances for each member of the Board of Directors of the Company for the financial year of 2022 (two

Dem

		thousand twenty two), by taking into account the recommendation of NomRem. The amount
		of salary, religious holiday allowance and other allowances of the Board of Directors of the
		Company for the financial year of 2022 (two thousand twenty two) will be disclosed in the
		2022 Annual Report of the Company
In the	e Eigh	th Agenda of the Meeting:
	"The	Meeting with the majority votes of 23,966,316,602 (twenty three billion nine hundred
	sixty	six million three hundred sixteen thousand six hundred two) shares or constituting
	99.99	983% (ninety nine point nine nine eight three percent) of the total number of the entire
	votes	s cast in the Meeting (with a note that 413,312 -four hundred thirteen thousand three
	hund	red twelve- shares cast dissenting votes and 327,400 -three hundred twenty sever
	thou	sand four hundred- shares cast abstain votes) resolves:
	1.	Approve the amendment to the Articles of Association of the Company which is severa
		provisions in Article 3 regarding Purposes, Objectives and Business Activities; Article 4
		regarding Capital; Article 5 regarding Shares; Article 10 regarding Transfer of Rights over
		Shares; Article 11 regarding GMS; Article 12 regarding Venue, Summoning, and Chairman
		of the GMS; Article 13 regarding Quorum, Voting Rights, and Resolutions of the GMS
		Article 14 regarding the Board of Directors; Article 15 regarding the Duties and Authorities
		of the Board of Directors; Article 16 regarding the Meeting of the Board of Directors; Article
		17 regarding the Board of Commissioners; Article 18 regarding the Duties and Authorities
		of the Board of Commissioners; Article 19 regarding the Meeting of the Board of
		Commissioners; and Article 20 regarding the Sharia Supervisory Board; for the purpose of
		adjustment to the latest laws and regulations as well as in the framework of perfecting the
		editorial and consistency among the articles;
		The details on the amendment to the Articles of Association has been completely presented
		in the Meeting
	2.	Approve the granting of power of attorney to the Board of Directors of the Company with the
		right of substitution, to restate the resolution relating to the amendment to the Articles of
		Association of the Company in notarial deed, to notify it to the competent authorities, and in
		relation to such matter to take any and all actions which are required in accordance with the

In the Ninth Agenda of the Meeting:-----

"The Meeting with the majority votes of 23,966,316,602 (twenty three billion nine hundred sixty six million three hundred sixteen thousand six hundred two) shares or constituting 99.9983% (ninety nine point nine nine eight three percent) of the total number of the entire

provisions of the legislations.-----



votes cast in the Meeting (with a note that 413,312 -four hundred thirteen thousand three hundred twelve- shares cast dissenting votes and 327,400 -three hundred twenty seven thousand four hundred- shares cast abstain votes) resolves:-----1. Approve the updating of the Action Plan (Recovery Plan) which has been prepared and submitted by the Company to OJK on 26-11-2021 (the twenty sixth day of November of the year two thousand twenty one) and the improvement of the Recovery Plan which has been submitted by the Company to OJK on 25-2-2022 (the twenty fifth day of February of the year two thousand twenty two), among others, containing changes to trigger levels in the context of compliance with the currently prevailing provisions:-----2. Approve the granting of power of attorney and authority to the Board of Commissioners and the Board of Directors of the Company to take any and all necessary actions in connection with the updating of the Action Plan (Recovery Plan) the Company by taking into account POJK Number 14/POJK.03/2017 regarding Action Plan (Recovery Plan) for Systemic Banks, and other related regulations."-----In the Tenth Agenda of the Meeting:-----In the Meeting, the Board of Directors of the Company present the Sustainable Financial Action Plan Realization Report (RAKB) as following:----1. Realization of the Sustainable Financial Action Plan (RAKB) of the year 2021 (two thousand twenty one) and the 2022 (two thousand twenty two) RAKB have been submitted to Bank Supervisor of OJK on 26-11-2021 (the twenty sixth day of November of the year two thousand twenty one):-----2. 2022 (two thousand twenty two) RAKB constitutes a part of 2019 - 2023 (two thousand nineteen - two thousand twenty three) RAKB which have been submitted to OJK in the year 2018 (two thousand eighteen) and reported to the AGMS convened in the year 2019 (two thousand nineteen);-----3. 2022 (two thousand twenty two) RAKB contains the realization of action plan of the Company in the year 2021 (two thousand twenty one) and the action plan to be implemented by the Company in the year 2022 (two thousand twenty two), which covers:----development of sustainable financial products and/or portfolio;----capacity building program;----b. internal adjustment; and-----C. sustainable Corporate Social Responsibility program.------ Finally since there is not any other matters related to the agenda of the Meeting which are going to be



discussed by the shareholders, then, the Chairman of the Meeting closes the Meeting officially at 15.44

WIB (f	orty four minutes past fifteen Western Indonesia Standard Time) after the Chairman of the Meeting
firstly	gives the opportunity to me, Notary, to read out the result of the resolution of the Meeting in a
compl	ete manner
	IN WITNESS WHEREOF THIS DEED;
- Is dra	awn up and formalized in Jakarta, on the day, date, at the time as well as at the place as mentioned
in the	beginning of this deed, in the presence of:
	Mister FIKRI ADITYA HERYANDI, Sarjana Hukum, Magister Kenotariatan, born in Padang, on 26-
	3-1995 (the twenty sixth day of March of the year one thousand nine hundred ninety five),
	Indonesian Citizen, residing in Padang, Jalan Taman Siswa Number 9C, Neighborhood
	Association 001, Administrative Unit 002, Alai Parak Kopi Sub-district, Padang Utara District,
	Padang City, the holder of Resident Identification Card number 1371042603950001, temporarily
	present in Jakarta; and
_	Mrs. DIAN ANDIRA, Sarjana Hukum, born in Makassar, on 18-12-1993 (the eighteenth day of
	December of the year one thousand nine hundred ninety three), Indonesian Citizen, residing in
	Makassar, Jalan Pengayoman Kompleks Mawar Block A10, Neighborhood Association 001,
	Administrative Unit 003, Masale Sub-district, Panakkukang District, Makassar City, the holder of
	Resident Identification Card number 7371115812930003, temporarily present in Jakarta;
- both	of whom are the employees of Notary office as the witnesses;
- Imme	ediately, after this deed is completed, I, Notary, prepare it, and then it is read by me, Notary, to the
witnes	ses, then, this deed is executed by the witnesses and me, Notary, whereas the appearers have
left the	e Meeting room before this deed is completed to be prepared by me, Notary
- Done	e without any alteration
- The	minutes of this deed has been perfectly executed
- ISSL	JED AS THE OFFICIAL COPY CORRESPONDING TO THE ORIGINAL
	Notary in South Jakarta Administration City
	[Notary's stamp, stamp duty, and Notary's signature affixed]
	ASHOYA RATAM, S.H., M.Kn.

I, Isma Afifah Romani, S.H., M.Kn., Sworn Translator (pursuant to the Decree of the Governor of DKI Jakarta No. 2238/2004), hereby affirm that today, Wednesday, dated April 27, 2022, has translated this document into English language corresponding to the original document in Indonesian language.

